



BioMADE: Building the U.S. bioindustrial manufacturing base

Doug Friedman
June 26, 2023



About BioMADE

BioMADE launched in 2021 and is an independent non-profit, public-private partnership sponsored by the U.S. Department of Defense. In partnership with our members, we are securing America's future through biomanufacturing innovation, education, and collaboration by:

- › Propelling new biotechnology products from the laboratory to the commercial market
- › Creating a more robust and resilient supply chain and helping the U.S. become more self-sufficient
- › Ensuring that the workforce of the future is prepared and ready to fill new jobs
- › Bringing together a range of member organizations to bridge the gap between lab-scale research and at-scale manufacturing



BioMADE: the Bioindustrial Manufacturing Innovation Institute

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- › Creating resilient supply chains
- › Enabling the workforce of the future



Vision & Mission

Vision

To build a sustainable, domestic end-to-end bioindustrial manufacturing ecosystem

Mission

Our mission is to enable bioindustrial manufacturing at all scales, develop technologies to enhance U.S. bioindustrial competitiveness, de-risk investment in relevant infrastructure, and expand the bioindustrial workforce to realize the economic promise of industrial biotechnology

How BioMADE Accomplishes the Mission

Strategies

- › Create a dynamic member ecosystem
- › Provide funding opportunities for members
 - › *Technology & Innovation*
 - › *Education & Workforce Development*
 - › *4S – Safety, Security, Sustainability & Social Responsibility*
- › Increase access to U.S. domestic scale up infrastructure

INDUSTRY



COMMUNITY & TECHNICAL COLLEGES



BioMADE Members



NONPROFITS AND K12 SCHOOLS

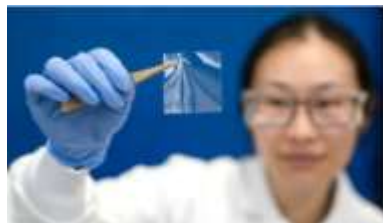


UNIVERSITIES



MycoComposite™
biobased
packaging

**ECO VATIVE
DESIGN**



zymergen

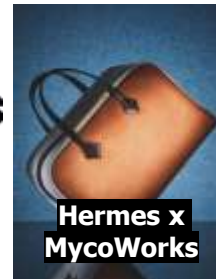


JIVE Asphalt
Rejuvenator

bioMASON
building with nature



Sustainable building
materials



Hermes x
MycoWorks

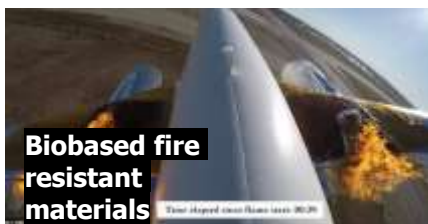


Apr 01, 2021, 07:09pm EDT | 3,476 views
**Fungi Fashion Is Booming As
Adidas Launches New Mushroom
Leather Shoe**



CRUZ FOAM

EDITORS' PICK | May 14, 2018, 02:45pm EDT
**Cruz Foam Made From Shrimp
Shells Could Help Keep Beaches
Clean**

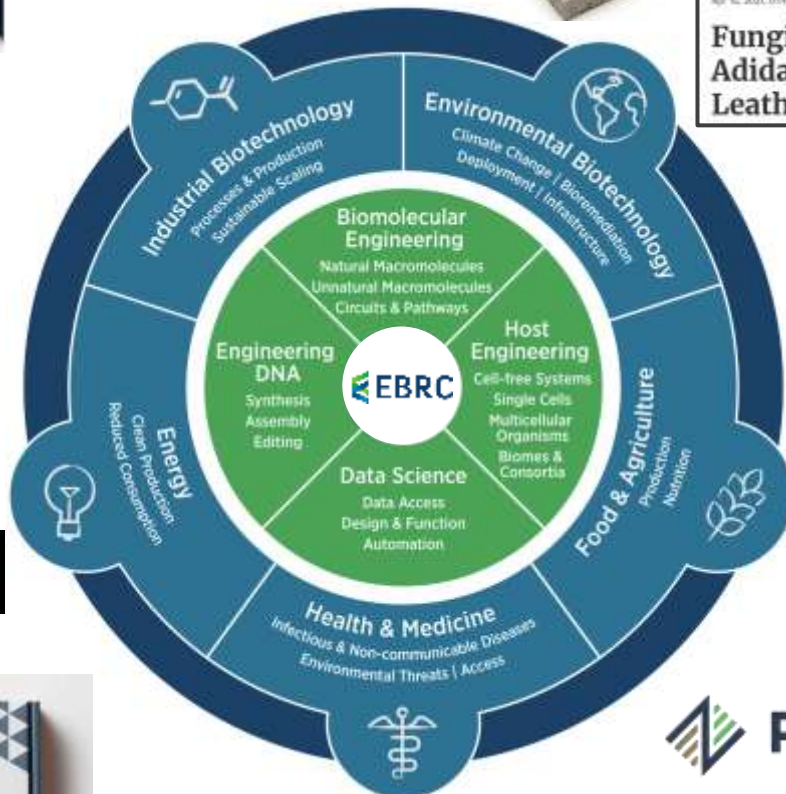


Biobased fire
resistant
materials

CAMBIVM
BIOMATERIALS™



Consumer
packaging and
shipping
material



**Laundry pods made
from industrial waste**



**Nitrogen-producing
microbe for crops**



Checkerspot



**Cell Based Beef
& Lamb**

PIVOT BIO



microbial seed
inoculant

indigo

**MEMPHIS
MEATS**



**Perfect Day
Fungi-Produced Dairy
Proteins**



Sustainable aviation fuel



**Blood-based genomic
profiling tests**

**FOUNDATION
MEDICINE**



Bioactive
skincare

Nov 6, 2018, 07:56am EST | 1,582 views
**Cruelty-Free Beauty Products,
Biodesigned In Silicon Valley**

GELTOR

What Can Bioindustrial Manufacturing Create?

Applications

- › Carbon-negative chemicals that can be used for water treatment, concrete, fertilizers, and detergents
- › PFAS alternatives and bio-based fire-resistant composite materials
- › Bioplastics and durable fibers
- › Chemicals used to make compostable tote bags, coffee capsules, and food packaging
- › Growable cement and alternative natural rubber to make tires
- › Proteins, probiotics, fragrances, and skincare products



Sustainable building materials



Perfect Day Fungi-Produced Dairy Proteins



Biobased fire resistant materials



Bioactive skincare



Laundry pods made from industrial waste



Sustainable aviation fuel



Nitrogen-producing microbe for crops



microbial seed inoculant



Consumer packaging and shipping material

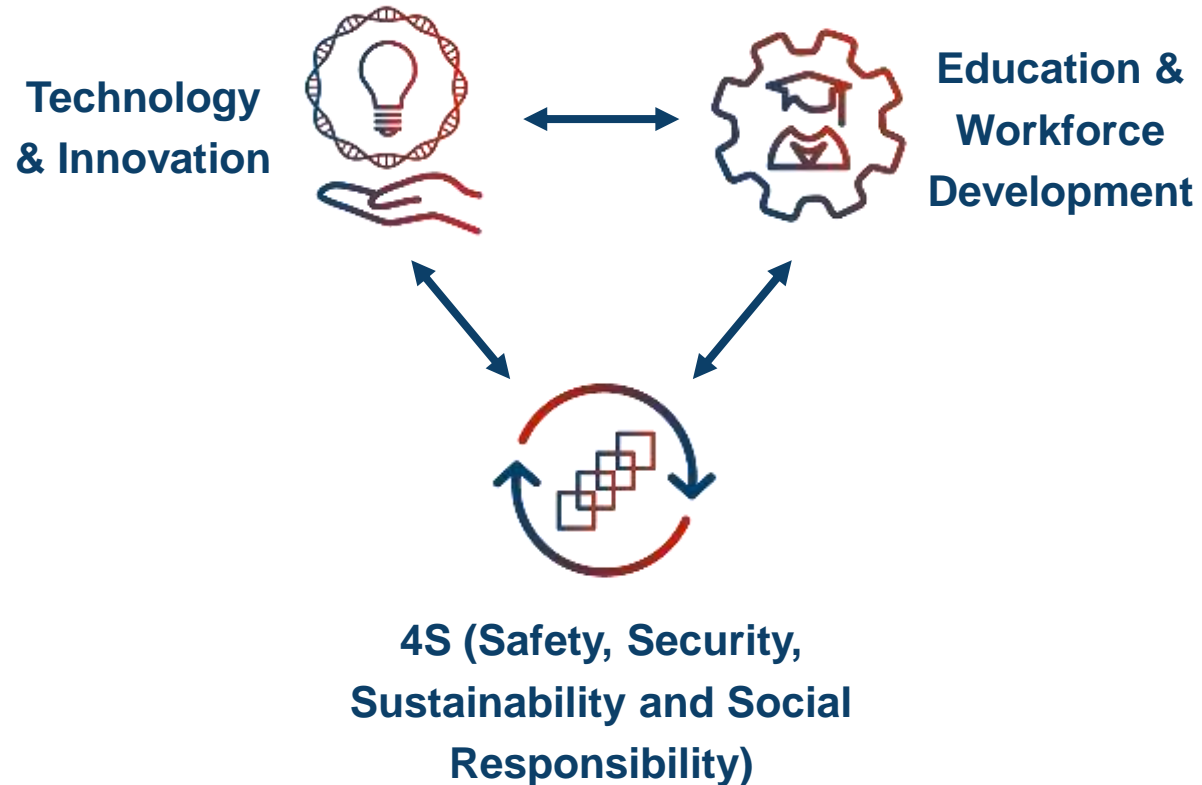
BioMADE Programs

Building a sustainable, domestic, end-to-end
bioindustrial manufacturing ecosystem

Member Group Amyris



BioMADE Works Across Three Program Areas



BioMADE Projects

BioMADE co-invests with its members to advance projects in each of these three interconnected areas:

- › 45 projects
- › 58 members engaged in projects
- › Project work in 16 states
- › Over \$100MM in funded work

Technology and Innovation

➤ BioMADE is moving the bioindustrial manufacturing industry forward by funding innovative research, reducing barriers to scaling-up and commercialization, and de-risking investment in relevant infrastructure

➤ Focus on strengthening capabilities at Manufacturing Readiness Levels (MRLs) 4-7

Focus Areas

Data and Design

Scale up

Downstream Processing

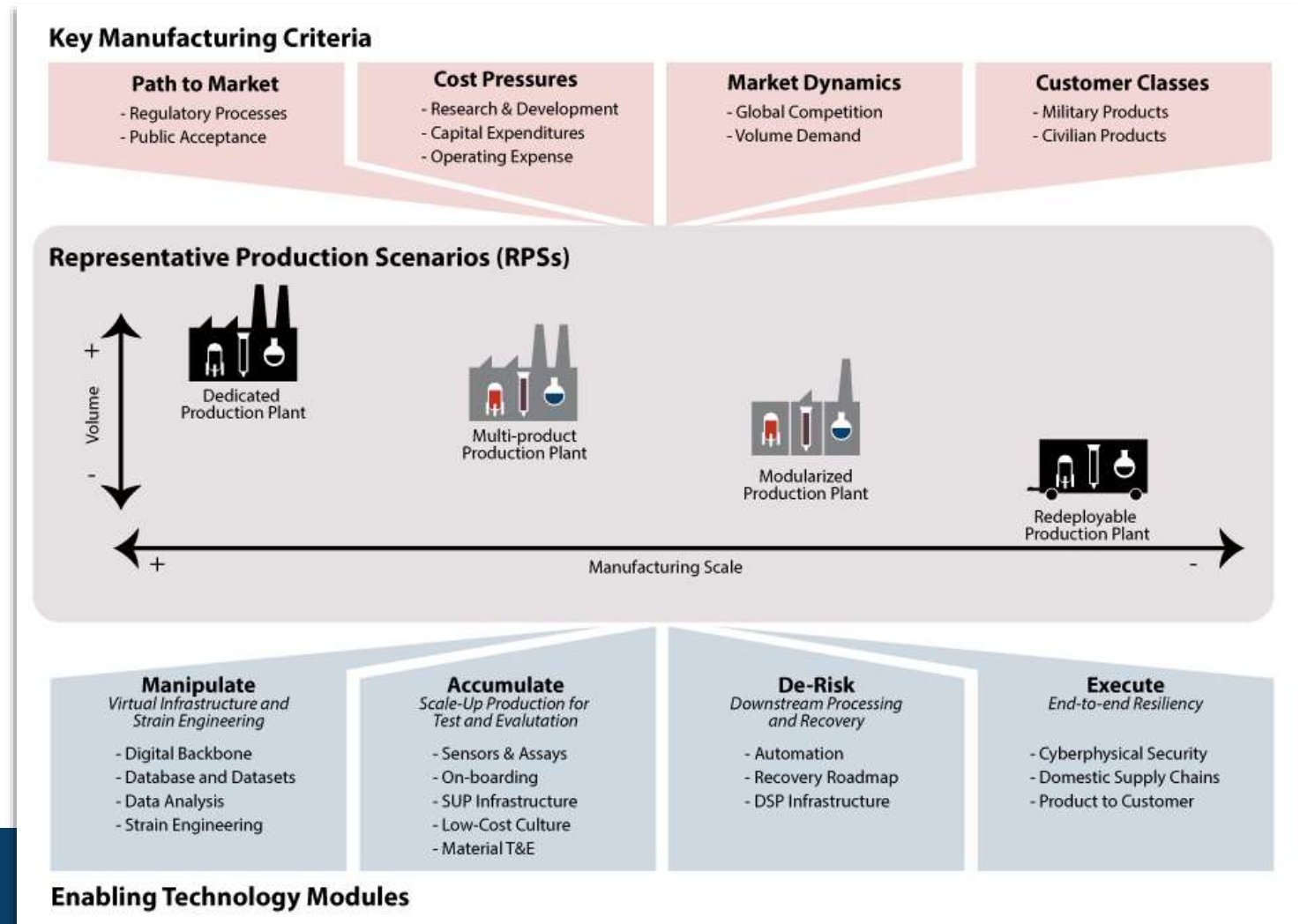
Testing and Evaluation

Resilient Bio-Manufacturing Ecosystem

Commercial Readiness

BioMADE Technical Roadmap

Representative Production Scenarios



Selected Technology & Innovation Projects

Tandem Repeat is scaling upstream and downstream processes for producing Squitex, a sustainable high-performance fiber



PC: Tandem Repeat

Goodyear and **Farmed Materials** are accelerating commercialization of a domestic source of natural rubber sourced from TK dandelions



PC: Farmed Materials



PC: Farmed Materials

Selected Technology & Innovation Projects

Development of a Continuous Taylor Vortex Fermentor-Extractor-Separator

IOWA STATE UNIVERSITY

- › This project will provide a flexible, modular, and redeployable bioreactor design that integrates product extraction and separation into the bioreactor itself.
- › Researchers will develop a novel continuous-flow bioreactor-extractor-separator based upon Taylor vortex flow for use in small-volume, re-deployable production plants.

Accumulation of a Direct Precursor to Acrylic Acid from Dairy Waste Fermentation



- › This project will leverage a previously un-engineered bacterium that consumes several unrefined byproducts from the dairy industry to generate a cheap and sustainable alternative to displace petroleum-based propylene as the feedstock used to make acrylic acid.

Stress Testing Supply Chains and their Ecosystems



- › This project will design a simulation platform to stress test end-to-end bioindustrial manufacturing facilities and supply chains resiliency for levels of trust, security, resilience, agility, and competitiveness.
- › Researchers will evaluate various bioindustrial supply chain risks, cost, productivity, and other performance metrics of interest to firms in the industry.

Education and Workforce Development

The bioindustrial manufacturing sector is poised for significant growth in the coming decade and will need a trained and prepared workforce.

BioMADE is building the workforce of the future by partnering with K-12 schools, community colleges, universities, and professional development organizations.

Focus Areas

Building awareness
of bioindustrial
manufacturing careers

Preparing the future workforce
with innovative education

Supporting the growth of the
current workforce with world-
class professional development

Selected EWD Projects

ALAKA'I:

Applied Life-Science Academy: Knowledge Advancing Industry



- › The ALAKA'I project establishes a Hawaiian bioeconomy academy to develop industry-relevant training for delivery in Hawai'i and across the United States.
- › The project will draw on traditional Hawaiian and Pacific Island cultural perspectives to provide insights and guiding principles for effective sustainability.

Regional Partnerships for Training the Biomanufacturing Workforce in Worcester, MA



- › This project will launch an after-school program focused on training students for biomanufacturing careers.
- › This program will be credit-bearing, industry-informed, and based on the successful Innovation Pathways framework through Worcester Public Schools.

Bioreactor Education, Setup, and Training (BEST)



- › This project will increase access to advanced training and equipment for bioindustrial manufacturing, giving more students the appropriate training they need for careers in the industry.
- › This project will develop a cost-effective DIY bioreactor with all the functionality of a commercially available, far more expensive bioreactor.



› BioMADE's 4S program is facilitating responsible bioindustrial engineering and manufacturing, addressing ethical and security concerns in intellectual property management, and increasing public understanding and support for bioindustrial engineering and manufacturing

› BioMADE is committed to incorporating 4S into the fabric of all technical, educational, workforce, and community projects

Zooming Back Out

Member Group Amyris



Why is it Hard to Gain Traction for Industrial Biomanufacturing?

Bioindustrial manufacturing uses living organisms - bacteria, yeast, and algae – *and also*

- *cell free systems*
- *enzyme catalysts (semisynthesis)*
- *chemical transformation of biological feedstocks*
- *gas-phase feedstocks*
- *plants*
- *the list keeps growing...*

Bioindustrial manufacturing leverages long ties to

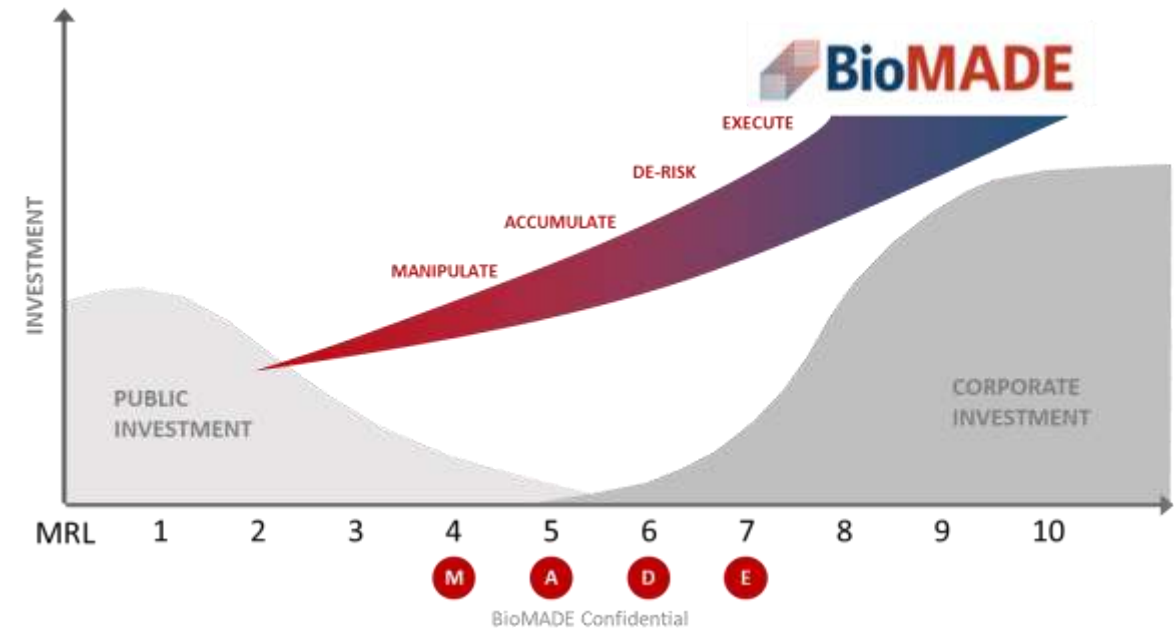
- *food production technologies (fermentation, downstream processing equipment),*
- *personal care (detergent enzymes, ingredients)*
- *traditional chemical production (distillation, semisynthesis, downstream catalytic conversion)*

Challenges

- › Technology remains in a state of evolutionary flux to address markets competitively;
 - › *but capital for evolving infrastructure is costly*
- › Benefits from adjacent technology spaces;
 - › *but suffers from lack of clear identity or definitions*
- › Can enable creating new products;
 - › *but the underlying bio-component often remains imperceptible to the consumer*

Biotech Commercialization is Challenging

- › The Valley of Death is wide
- › Too applied for academia ... too risky for industry
- › Uncertainty in tech, production costs and markets hinders investment
- › “Language barrier” between innovators and capitalists
- › Startups unsure how to proceed with future R&D and business strategy



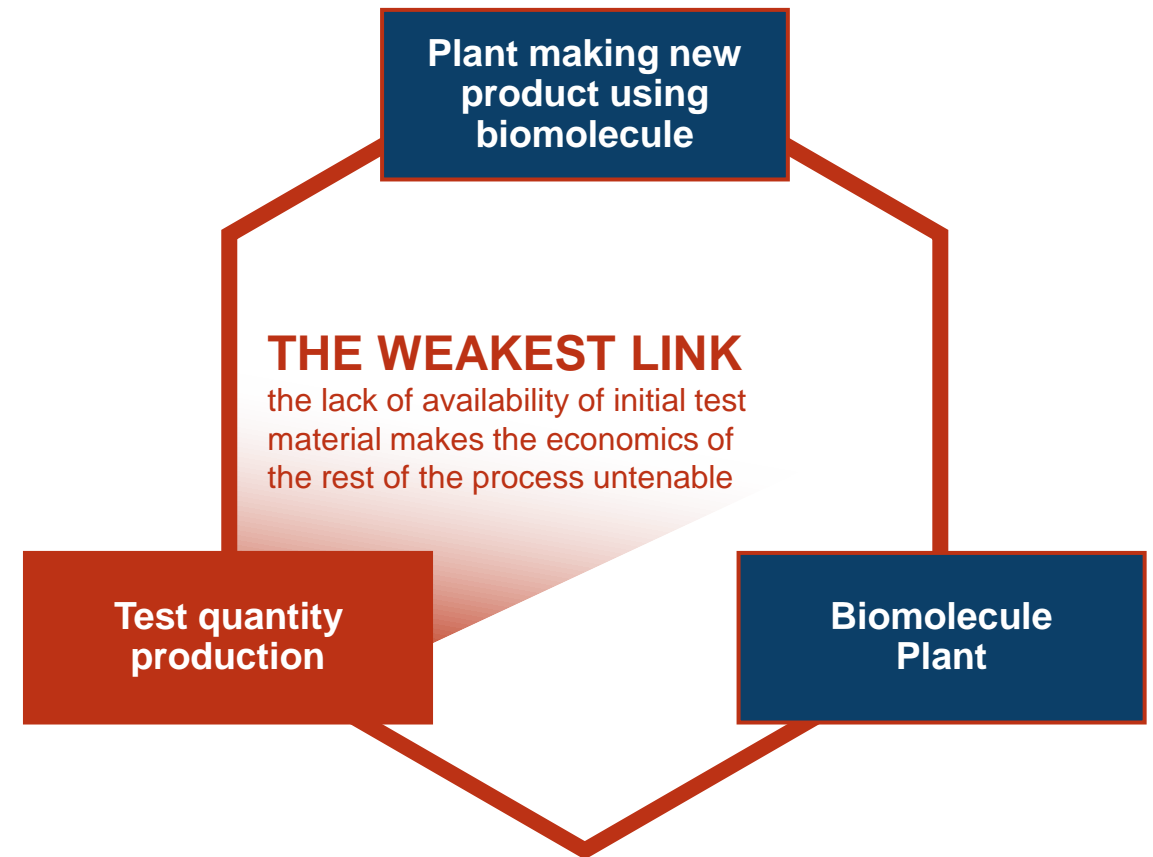
–Odds of success: 1/5000 to 1/10000

Reduction of the Triple Capital Threat

The capital needed to make sufficient test quantities of the biomolecule (often tons)

The capital needed to modify or build product facilities that incorporate the biomolecule (for instance using a new biomolecule to make a new fiber)

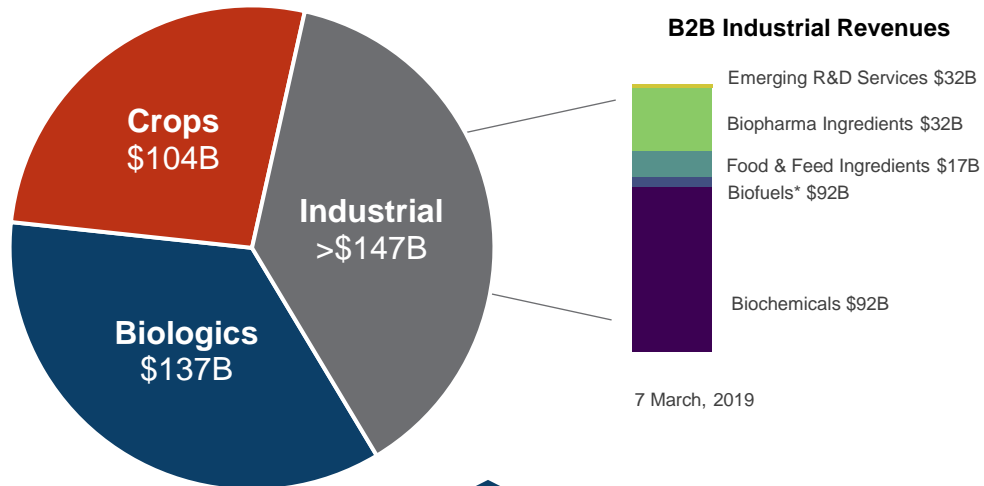
The capital needed to modify or build a biomolecule production facility that would supply the biomolecule



Opportunity to Accelerate a Strong Domestic Bioeconomy

Estimated 2017 U.S. Biotechnology Revenues: At Least \$388 Billion, or 2% of GDP

(Sources: Bioeconomy Capital, Agilent)



U.S. Bioeconomy

is sustainably diversified between crops, biologics, and industrial biotechnology

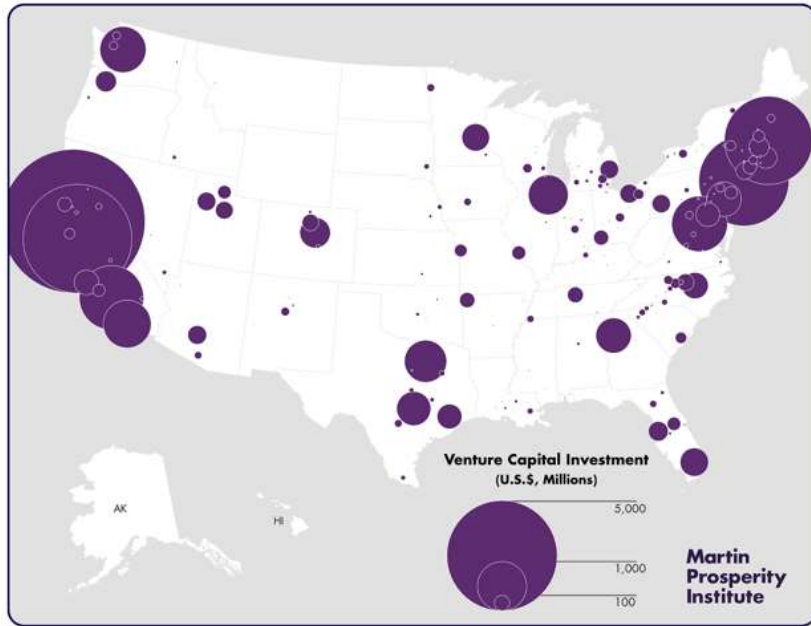
U.S. Strategic Bioeconomy Assets

- › **United States attracts talented international students** who study and work for our university labs.
- › **Powerful basic research programs** that support the early research that generates start ups.
- › **50% of patents filed by U.S. life science researchers are judged to have commercial potential.**
- › Incredible potential for **massive cultivable biomass** feedstocks.

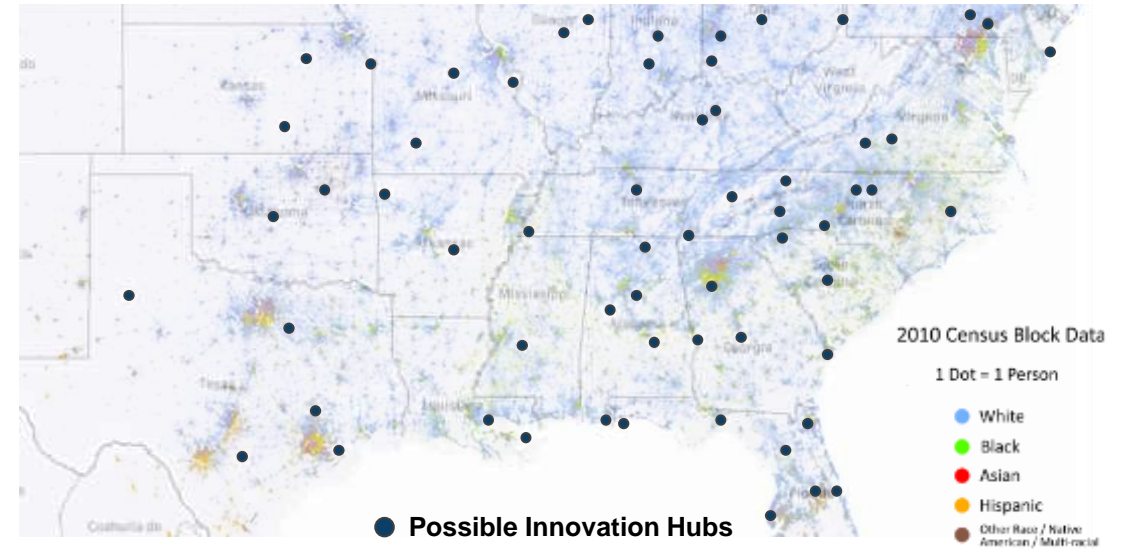
U.S. Bioeconomy is Robust and Growing

- › **1.7 Million Jobs** provided by USDA BioPreferred Products in 2016.
- › **\$388B (>2% GDP) of US-biotech revenue** in 2017.
 - For reference, 2017 worldwide revenues for semiconductors was ~\$400B.
- › \$14B across 74 deals for total biotech IPOs in 2020.
- › \$26B of Venture Capital Funding for US-biotech Companies in 2020.
- › 2,562 Biotechnology Firms across the United States in 2016.

The Bioeconomy Can Bolster *Equitable* Rural Development



Distribution of venture capital across the US. **We propose to invest in infrastructure development more equitably across the south and midwest.** (Martin Prosperity Institute, 2016).



Proposed locations to develop domestic Innovation Hubs, overlaid on racial demographic data. **Many of these hubs are in predominantly underrepresented communities.** (Jonathan Gruber and Simon Johnson, 2019) (<http://racialdotmap.demographics.coopercenter.org/>)

Investment is Needed to Accelerate Bioeconomy Commercialization

Strong Early Investment for U.S. Bioeconomy Industry Startups

- › NSF pegged total university life science research and development spending at **\$40.9B** (NSF)
- › Over **\$26B** of venture funding went into US-based biotech companies in 2020 ([Synbiobeta](#))
- › The U.S. government provides at least **\$220 million annually** towards synthetic biology R&D ([DoD, 2015](#))

U.S. Investment Is Needed to Accelerate Bioeconomy Commercialization

- › Early-stage biotech companies received only 26% of private funding raised by all biotech companies in 2018. A handful of late-stage companies received most of that funding ([Synbiobeta](#))
- › **China to build 5-10 biomanufacturing parks to scale their industrial biotech sector**, increase bioagriculture output to **\$156B**, and have sustainable bio-based products account for 1/4 of chemical production ([USCC, 2019](#))
- › Of the 498 university-licensed biotech startups surveyed through 2017, **~90% never operated as public companies and did not report revenues** ([Godfrey et.al. N.Biotech 2020](#))
- › Insufficient U.S. government investment (**\$10.4B**) in biotech creates **economic security liability** as China increases investment (**\$14.4B**) ([Forbes, 2020](#))

PUBLIC INVESTMENT

CORPORATE INVESTMENT

1 2 3 4 5 6 7 8 9 10

U.S. Investments that Enabled Bioeconomy Startups

3 Bioenergy Research Centers (DoE)	Increased Venture Capital	SynBERC (NSF)
Living Foundries (DARPA)	Somatic Cell Genome Editing (NIH)	Agile Biofoundry (DoE)
URoL - Syn Cell (NSF)	Cell Manufacturing (NSF)	Center for Biorenewable Chemicals (NSF)

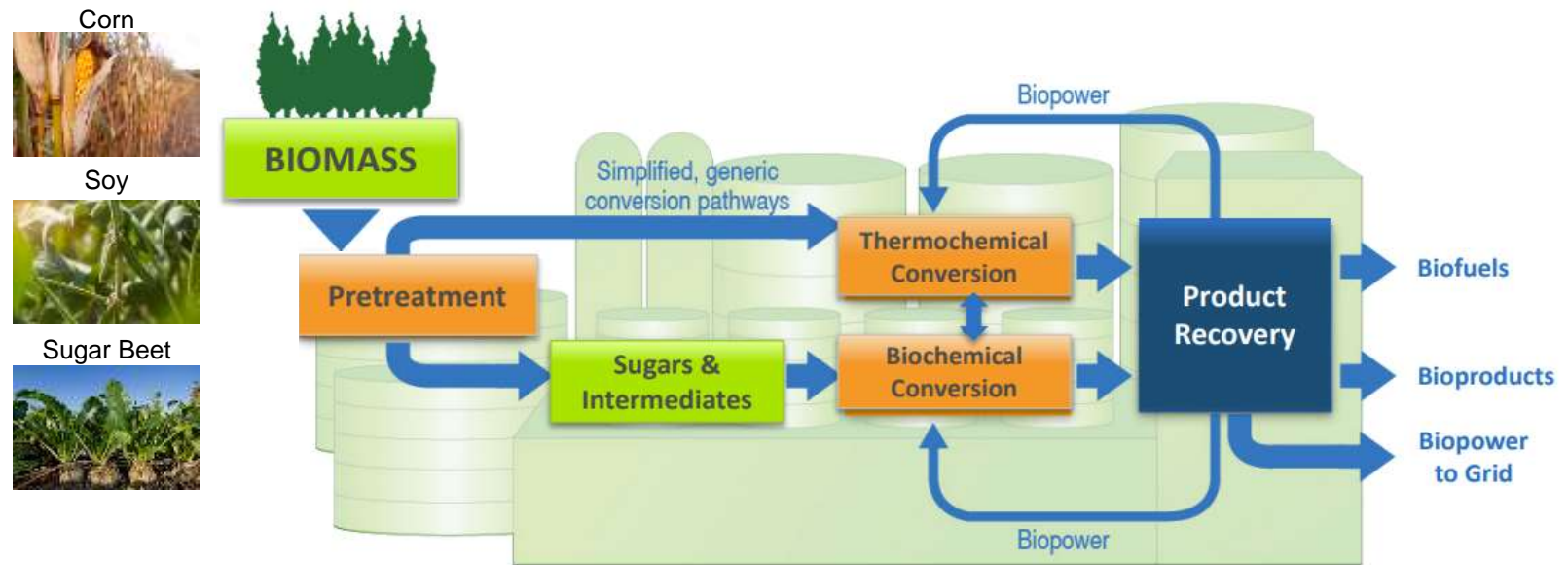
U.S. and Foreign Biotech Commercialization Efforts

BioMADE (USA)	National Biologics Manufacturing Centre (UK)	Pilots4U (EU)
Industrial Biotechnology Innovation Centre (UK)	Shared Pilot Facilities (EU)	BioFabUSA (USA)
NIIMBL (NIST)	Biotechnology Innovation Platforms (CN)	Institute of Synthetic Biology (CN)

From Farm to Manufacturing Floor

Building in Feedstocks

- › Biomass preprocessing and feedstock utilization has not always been directly linked to bioindustrial manufacturing.
- › Farmers and manufacturers need a clear and reliable understanding of the full value chain to maximize utility for all.
- › Technology improvements for moving, storing, and processing biomass can benefit the bioindustrial manufacturing sector.



Key Challenges			
Biomass	Pretreatment	Conversion	Product
<ul style="list-style-type: none"> • Reliable supply • Consistent quality • Affordable delivery 	<ul style="list-style-type: none"> • Biomass feeding, sizing and moisture • Solids handling • Construction materials 	<ul style="list-style-type: none"> • Products Yields • Construction materials • Catalysts • Fermentation organisms 	<ul style="list-style-type: none"> • Separations • Catalytic upgrading • Recycle loops

Source: U.S. Department of Energy Bioenergy Technologies Office

BioMADE is Developing New Feedstocks for Bioindustrial Manufacturing

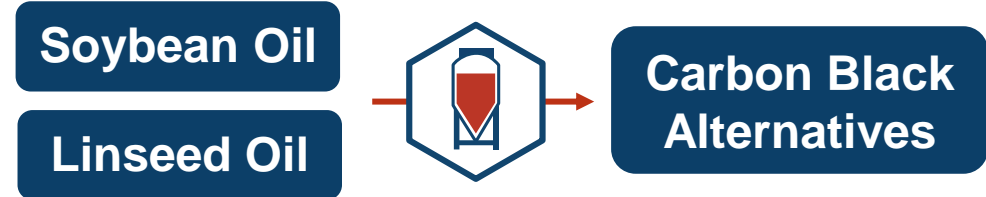
Valorizing Dairy Waste

Bio-based alternatives to petroleum-derived acrylic acid



New Uses for Plant Oils

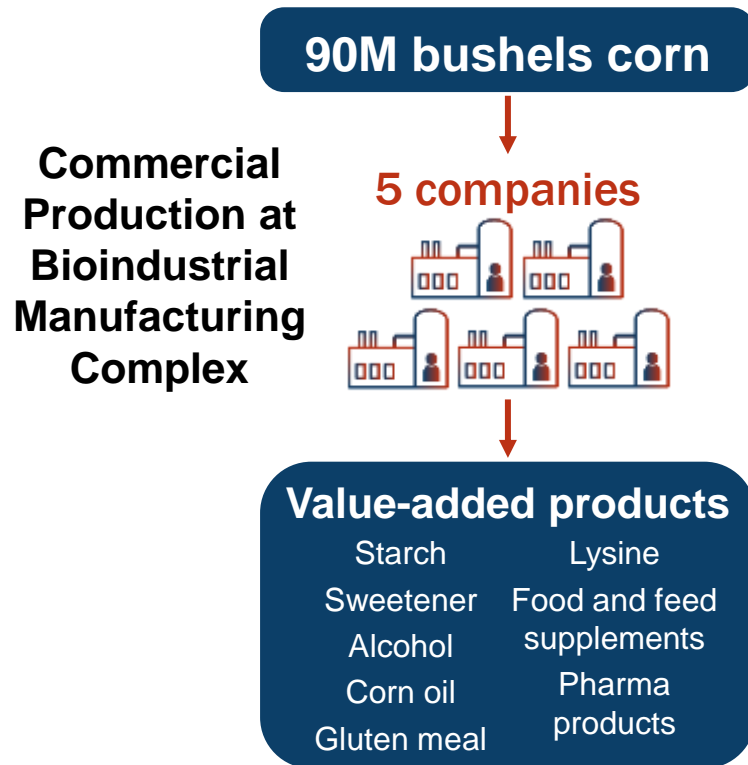
Light-weight and eco-friendly composites for aerospace, automotive, and other applications



Biomanufacturing Hubs Support Rural Development

Case Study: Iowa Bioprocessing Center (Eddyville, IA) – 2016 Estimates

Commercial hub for manufacturing legacy products; no pilot facility (not innovation-focused)



Nearly 100 Million Bushels of corn generate **Billions of \$ in Output** and **1,000s of Jobs**

54% more earnings for workers at the Center than the regional norm
\$1-5M in premiums to local farmers for reduced feedstock transport costs

		Jobs	Labor Income	Value Added	Output
Economic impacts for 3-county region	Direct	822	\$ 56.6 M	\$ 177.6 M	\$ 1,792.8 M
	Indirect	2,085	\$ 95.6 M	\$ 157.5 M	\$ 375.5 M
	Induced	700	\$ 21.6 M	\$ 40.2 M	\$ 73.5 M
	Total	3,608	\$ 173.8 M	\$ 375.3 M	\$ 2,241.8 M

Table and information reproduced from *Estimating the Economic Impact of the Iowa Bioprocessing Center in Eddyville, Iowa* by Dave Swenson, Associate Scientist, Department of Economics, Iowa State University (April 2016)

U.S. Government is Prioritizing Bioeconomy and Biomanufacturing

August 2022



CHIPS and Science Act

September 2022



Executive Order

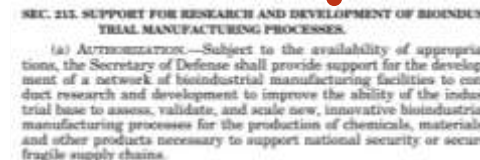


White House Summit

December 2022



PCAST Report



FY23 NDAA

March 2023



Bold Goals Report



Defense Biomanufacturing Strategy



BioMADE Infrastructure

Establishing a Network of Pilot
Innovation Facilities

Growing Domestic Scale Up Infrastructure

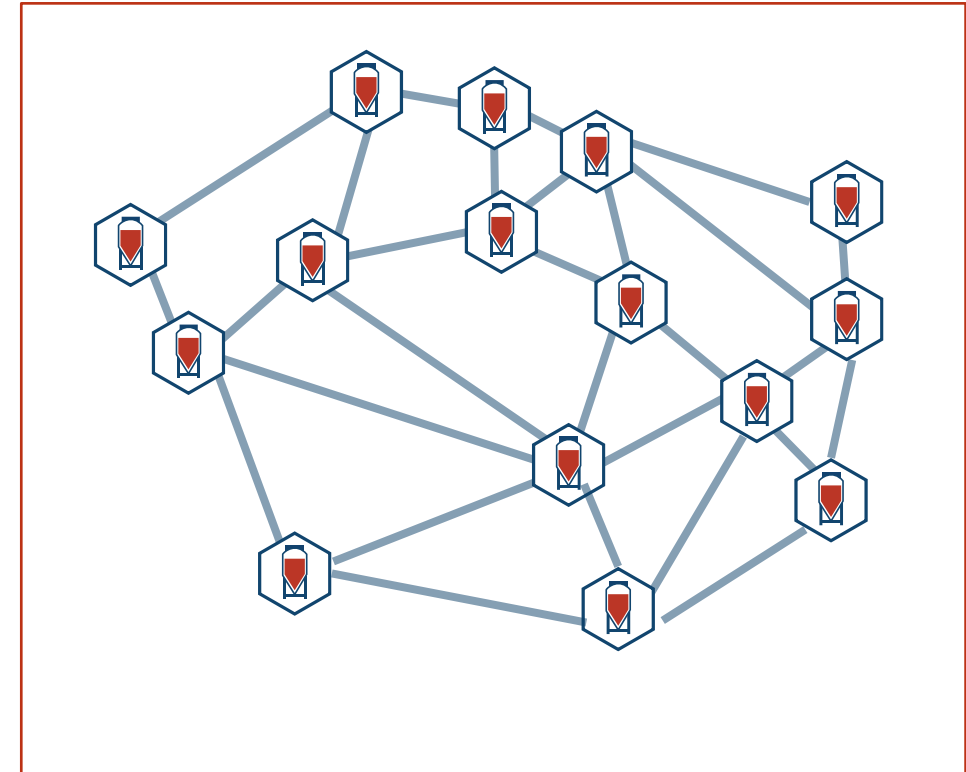
Facilities Overseas



Domestic Need



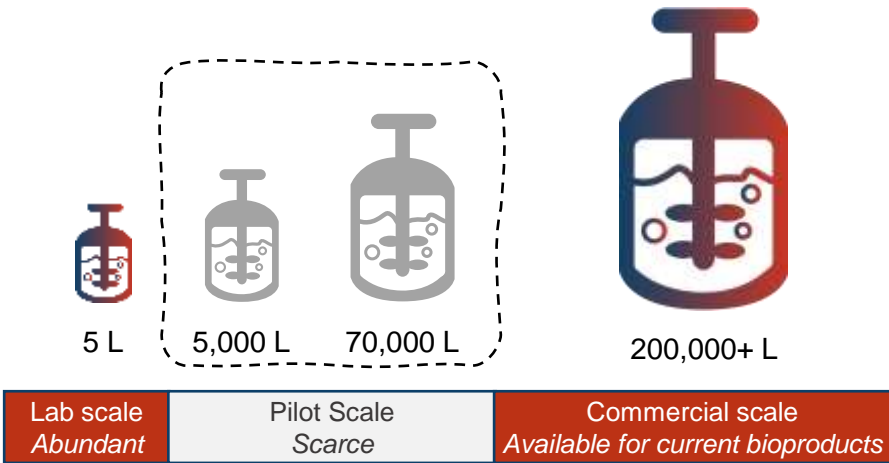
Vision for BioMADE Network in the U.S.



The Domestic Scale-Up Infrastructure Gap

Today, a gap in domestic pilot-scale infrastructure is filled by going overseas

Lack of domestic scale-up facilities forces U.S. innovators to look elsewhere to scale or manufacture their biotechnology products



An Exemplar Pilot Plant

Facility needs

- › Intermediate scaling capabilities (5K to 50K liters)
- › Suites of flexible downstream processing unit operations
- › Reliable feedstocks
- › Robust prototyping and analytical capabilities
- › Market making and market pull partnerships

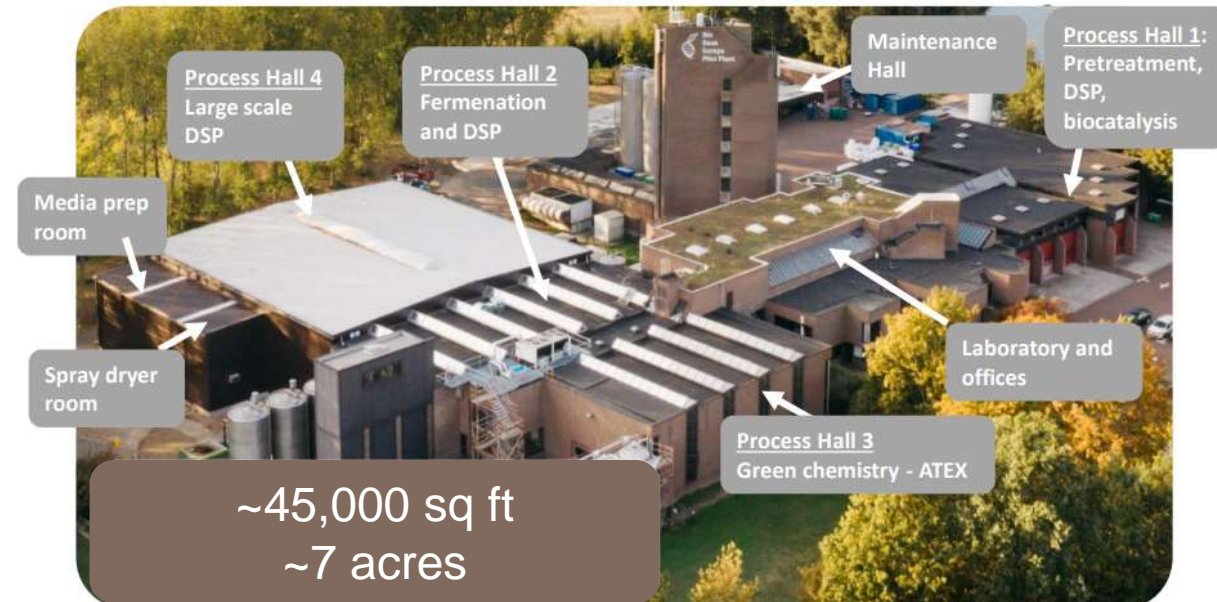
Products

Focus on products that meet defense needs

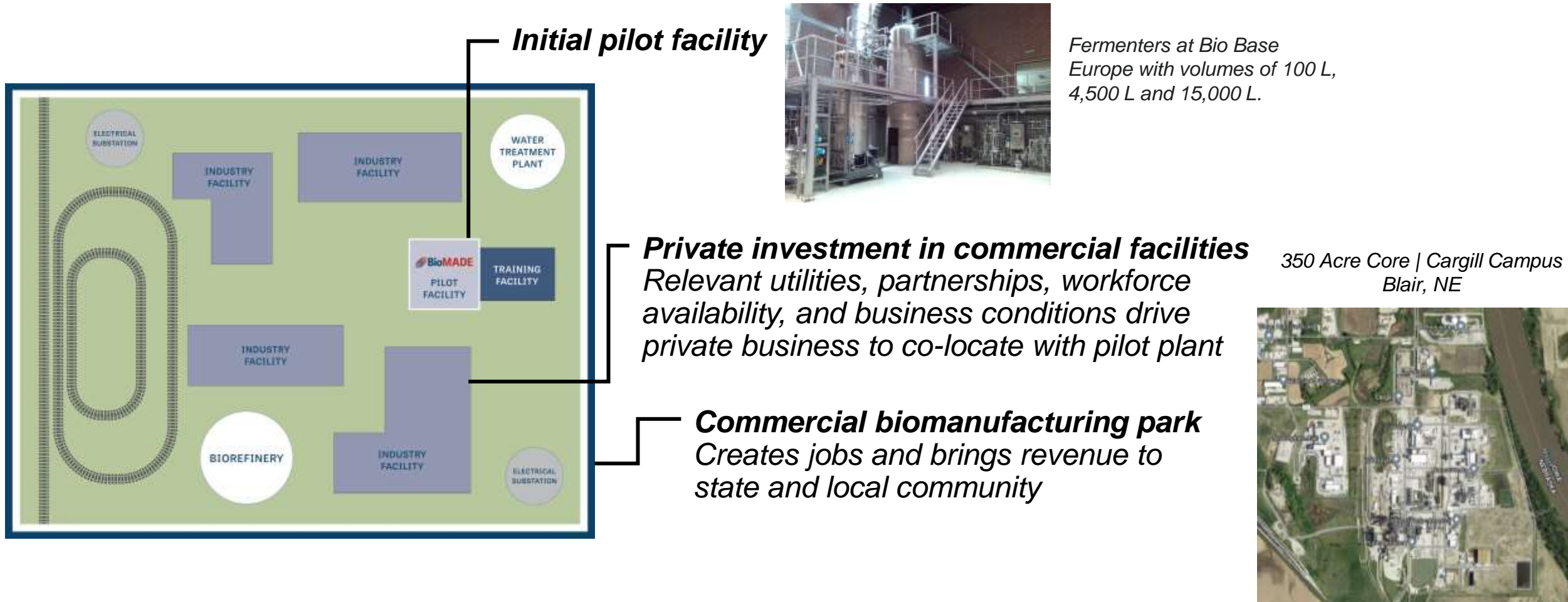
Top Product Examples

Melanin
Biomannufactured motor oil
Bacteria that secrete calcium carbonate
Squitex fibers

Example of flexible pilot facility layout



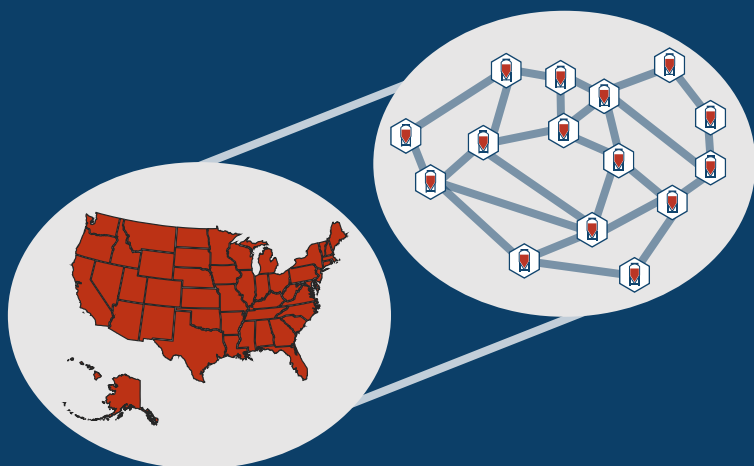
Example Campus Model: Pilot Facilities Seed Biomanufacturing Hubs



BioMADE is Establishing a National Network of Bioindustrial Manufacturing Pilot Innovation Facilities

Respond to the Request for Statements of Interest with ideas for potential facilities

Building a network of 12-15 bioindustrial manufacturing pilot innovation facilities located across the United States



Key Deliverables for the Network

- › Provide scale-up process development and pilot-scale to intermediate-scale manufacturing services to catalyze the bioindustrial manufacturing base
- › Contribute to local jobs and economic development
- › Advance U.S. economic, national security, and sustainability goals

Access the Request for Statements of Interest: <https://www.biomade.org/infrastructure-statements>

Site Selection & Facility Development

- › Facilities will interoperate in a network and can offer unique capabilities and leverage local or regional strengths
- › Facility development may involve partnerships spanning industry, educational institutions, government, and other stakeholders
- › Plans for co-located private commercial development can be optionally included but are not required
- › Approach to co-investment and access to state and local incentives may influence facility placement