

Ecosystem Collaboration: Best Practices for Addressing Critical Workforce Challenges

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Highlighting how best practice states are pulling multiple stakeholders & funding together to address the industry's critical talent needs

NEBRASKA: Misty Wehling, Co-Chair, Biotechnology Program & Biotechnology Instructor, Southeast Community College

NORTH CAROLINA: Brenda Summers, Ed.D., Director of Workforce Programs, NCBIO

TEXAS: Linnea Fletcher, Ph.D, Biotechnology Department Chair & Director, InnovATEBIO National Biotechnology Education Center

UTAH: Tami Goetz, Ph.D, Executive Director, STEM Action Center



Ecosystem Case Study: Using authentic research to elevate biotechnology careers in Nebraska

Misty Wehling Co-Chair, Biotechnology Program Southeast Community College



Challenge: Lack of awareness



- InnovATEBIO
 - Undergraduate Research Strategic Planning Workshop
- Neogen and Lincoln STEM Ecosystem
 - Biotechnology Summer Institute
 - High school teachers





Solution: Authentic Research



- How attached is your dog?
- Citizen science to increase sample
- Incorporate biotechnology skills
- Increase awareness of careers













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NCBioImpact Industry-Academic Partnership

Brenda J. Summers, EdD NCBIO Director of Workforce Programs





Formation of NCBioImpact

- Workforce development colloboration began in 2001 when NC Biotechnology Center (state econ dev org) launched BioWork w/ Novozymes
- & Strong workforce demand led life science companies to approach NCBIO in 2002-03
 - NCBIO and NCBiotech Center partnered on \$70M Golden LEAF grant for facilities; operating costs picked up by the NC General Assembly
 - Formed NCBioImpact to fuel growth of NC biopharma manufacturing cluster



Partners



Biomanufacturing Research Institute and Technology Enterprise



NORTH CAROLINA Pharmaceutical Services Network[™]











Siotechnology Cente









- & Supports programs to provide students with hands-on training, education, access to equipment and industry relevant experience
- & Biotech Manufacturers Forum formed and continues working on talent awareness and best practices
- & Window on Workplace Survey in 1997 by Center and done every 2-5 years latest one later this year
- & Implementation Group meets 4-5 times year



NCBIO BMF Meeting



- Legislative Life Science Caucus Meetings – share industry/academic partnership
- Build Back Better grant \$25M industry helping with apprenticeships at community colleges
- BRITE part to provide training and equipment to 5 other HBCUs & HAIU
- & Continue to expand at community colleges
- Metrics 2700 announced jobs and \$2.1B announced life science and related investment in 2022



Legislative Life Science Caucus Meeting



Ecosystem Case Study: Texas Skill Standards

Linnea Fletcher Ph.D.

Department Chair, Biotech Austin Community College



Goal: Adopt and Implement Washington Skill Standards



- Objectives
 - Texas Adopt Skill Standards
 - Two Year Programs Work Together to Implement Them in Core Courses
 - Renew and If Necessary, Update

Outcome

Two-year programs still use the skill standards and work as a team to update them. By working together, the programs produce the same high quality biotechnician graduate across the state.

How did we do this?

Ecosystem/Action Plan



- State-Bio Organization: Texas Healthcare and Bioscience Institute (THBI)
 - Enabled the adoption of the skill standards and communication with the Workforce Board (THBI recruited ACC, and I recruited the schools)
- Workforce Board
 - Adopted skill standards and funded grant for institutions to work together
- 2-year Biotechnology Programs and Their Institutions
 - Supported the adoption of the standards and continued conversations
- The skill standards can be found at
 - www.tssb.org



Utah Biotechnology Ecosystem: Then and Now

Tami Goetz, Ph.D.

Director, Utah STEM Action Center



The Common Challenge THEN (2001)



Talent needs for growing life science industry

- Community college not a problem
- Focus on secondary education was unique
- THE CHALLENGE missing ecosystem partners
 - Industry partners
 - University-centric
 - Buy-in was tricky
 - State leaders
- A new challenge the program is working
 - Grow the ecosystem
 - Evaluate role of existing ecosystem partners

The Common Challenge NOW (2023)



Ecosystem partners remain critical

- Secondary and Post-Secondary partnerships
- Talent demand is greater and DIFFERENT
- Student motivation has CHANGED

Disclaimer



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DISCUSSION / Q&A

UT: Lessons Learned



- Ecosystems evolve and are
 - Leverage the InnovATEBIO community
 - Speak in known language
 - Relationships are EVERYTHING
 - Relationships require TIME
- Be creative with internal opportunities
 - InnovaBio
 - Scalable, sustainable
 - "Quality" control
- Stay relevant
 - Look to "next wave" of needs

 Bioindustrial manufacturing

In order to stay relevant, you have to stay open to new trends and keep educating yourself. You have to keep evolving.

Natalie Massenet

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